



# **BEREAVEMENT AUTHORITY OF ONTARIO**

## **FINANCIAL STATEMENTS**

**MARCH 31, 2020**

**BEREAVEMENT AUTHORITY OF ONTARIO**

INDEX

MARCH 31, 2020

	Page
INDEPENDENT AUDITOR'S REPORT	1 - 2
FINANCIAL STATEMENTS	
Statement of Financial Position	3
Statement of Changes in Net Assets	4
Statement of Operations	5
Statement of Cash Flows	6
Notes to the Financial Statements	7 - 14





## INDEPENDENT AUDITOR'S REPORT

To the Members of Bereavement Authority of Ontario

### *Report on the Audit of the Financial Statements*

#### *Opinion*

We have audited the accompanying financial statements of Bereavement Authority of Ontario, which comprise the statement of financial position, and the statements of operations, changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Bereavement Authority of Ontario as at March 31, 2020, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### *Basis of Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

#### *Auditor's Responsibility for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 24, 2020

*Sloan Partners LLP*

Chartered Professional Accountants  
Licensed Public Accountants

**BEREAVEMENT AUTHORITY OF ONTARIO  
STATEMENT OF FINANCIAL POSITION**

As at March 31	2020	2019
<b>ASSETS</b>		
Current		
Cash	\$ 117,320	\$ 440,906
Short-term investments	6,212,724	5,772,014
Accounts receivable (note 3)	95,050	140,824
Prepaid expenses	64,989	73,649
	6,490,083	6,427,393
Capital assets (note 4)	290,597	309,210
Intangible asset (note 4)	141,037	158,637
	\$ 6,921,717	\$ 6,895,240
<b>LIABILITIES</b>		
Current		
Accounts payable and accrued liabilities	\$ 272,269	\$ 318,611
Deferred revenue (note 5)	452,020	444,904
	724,289	763,515
Rent inducement	47,372	54,161
Deferred contributions - capital assets (note 6)	176,636	216,165
	948,297	1,033,841
<b>NET ASSETS</b>		
Restricted net assets (Note 7)	2,062,724	2,022,014
Unrestricted net assets	3,655,698	3,587,703
Invested in capital assets (Note 8)	254,998	251,682
	5,973,420	5,861,399
	\$ 6,921,717	\$ 6,895,240

Approved by:

Director: \_\_\_\_\_

Director: \_\_\_\_\_

**BEREAVEMENT AUTHORITY OF ONTARIO  
STATEMENT OF CHANGES IN NET ASSETS**

Year ended March 31	2020	2019
<b>NET ASSETS CONSIST OF:</b>		
<b>Restricted net assets (note 7)</b>		
Balance, beginning of the year	\$ 2,022,014	\$ -
Allocation from unrestricted fund	-	2,022,014
Excess of revenue over expenses	40,710	-
	<hr/>	<hr/>
Balance, end of the year	2,062,724	2,022,014
<b>Unrestricted net assets</b>		
Balance, beginning of year	\$ 3,587,703	\$ 4,818,616
Allocation to restricted fund	-	(2,022,014)
Excess of revenue over expenses	120,937	878,736
Purchase of capital assets	(52,942)	(77,973)
Purchase of intangible asset	-	(9,662)
	<hr/>	<hr/>
Balance, end of year	3,655,698	3,587,703
<b>Invested in capital assets (note 8)</b>		
Balance, beginning of year	251,682	202,955
Excess of expenses over revenues	(49,626)	(38,908)
Purchase of capital assets	52,942	77,973
Purchase of intangible asset	-	9,662
	<hr/>	<hr/>
Balance, end of year	254,998	251,682
<b>NET ASSETS, ENDING</b>	<b>\$ 5,973,420</b>	<b>\$ 5,861,399</b>
	<hr/> <hr/>	<hr/> <hr/>

**BEREAVEMENT AUTHORITY OF ONTARIO  
STATEMENT OF OPERATIONS**

<b>Year ended March 31</b>	<b>2020</b>	<b>2019</b>
<b>REVENUE</b>		
Funeral - operator licence fees	\$ 1,856,170	\$ 1,870,158
Cemetery - operator licence fees	1,230,667	1,758,442
Funeral - personal licence fees	645,306	632,938
Cemetery - individual licence fees	121,428	132,823
Interest income	107,005	81,469
Funeral - exam fees	71,546	48,300
Other revenue	12,707	12,214
Amortization of deferred capital contribution	39,529	44,339
	<b>4,084,358</b>	<b>4,580,683</b>
<b>EXPENSES</b>		
Salaries and wages	2,437,648	2,207,127
Occupancy costs	315,696	296,839
Operations	255,967	276,277
Information technology	238,604	160,805
Legal fees	237,423	274,995
Ministry oversight fee	100,000	100,000
Directors' remuneration	86,364	86,942
Office and general	63,808	53,664
Consulting fees	52,968	102,743
Interest and bank charges	40,523	38,836
Insurance	36,722	41,888
Professional fees	17,459	17,492
Amortization of intangible asset	17,600	17,600
Amortization of capital assets	71,555	65,647
	<b>3,972,337</b>	<b>3,740,855</b>
<b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$ 112,021</b>	<b>\$ 839,828</b>

**BEREAVEMENT AUTHORITY OF ONTARIO  
STATEMENT OF CASH FLOWS**

<b>Year ended March 31</b>	<b>2020</b>	<b>2019</b>
<b>CASH PROVIDED BY (USED IN) THE FOLLOWING ACTIVITIES:</b>		
<b>OPERATING</b>		
Excess of revenue over expenses	\$ 112,021	\$ 839,828
Item not affecting cash:		
Amortization of capital assets	71,555	65,647
Amortization of intangible asset	17,600	17,600
Amortization of deferred capital contribution	(39,529)	(44,339)
Changes in non-cash working capital:		
Accounts receivable	45,774	(78,062)
Prepaid expenses	8,660	(4,494)
Accounts payable and accrued liabilities	(46,342)	(3,340)
Deferred revenue	7,116	(3,519)
Rent inducement	(6,789)	(6,789)
	<u>170,066</u>	<u>782,532</u>
<b>INVESTING</b>		
Purchase of capital assets	(52,942)	(77,973)
Purchase of short term investments	(440,710)	(972,014)
Purchase of intangible asset	-	(9,662)
	<u>(493,652)</u>	<u>(1,059,649)</u>
<b>NET DECREASE IN CASH</b>	<b>(323,586)</b>	<b>(277,117)</b>
<b>CASH, BEGINNING OF YEAR</b>	<b>440,906</b>	<b>718,023</b>
<b>CASH, END OF YEAR</b>	<b>\$ 117,320</b>	<b>\$ 440,906</b>



**BEREAVEMENT AUTHORITY OF ONTARIO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**MARCH 31, 2020**

---

**PURPOSE OF THE ORGANIZATION**

The Bereavement Authority of Ontario (the "Organization") was established to administer the Funeral, Burial and Cremation Services Act, 2002 and regulations made pursuant to it and any other legislation and regulations as may be designated and delegated to the Organization under the Safety and Consumer Statutes Administration Act, 1996 as amended from time to time and any other legislation or regulations under which responsibilities are designated to the Organization in the future. The Organization is the single regulator for the bereavement sector, in charge of licensing and enforcement functions of the industry.

The Organization was incorporated under the laws of the Province of Ontario on July 24, 2014. It is a corporation without share capital and is carried on without the purpose of gain for its licencees, and any profits or other accretions to the corporation shall be used in promoting its objects, and as such, is exempt from income tax.

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Outlined below are those policies considered particularly significant by the Organization.

Use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the recognition, measurement, and disclosure of amounts reported in the financial statements and accompanying notes. The reported amounts and note disclosures are determined using management's best estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action. Actual results could differ from these estimates. Significant estimates are comprised of prepaid expenses, book value of capital and intangible assets, accruals for accounts payable and accrued liabilities, and deferral of revenues.

These financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below.

**BEREAVEMENT AUTHORITY OF ONTARIO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**MARCH 31, 2020**

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Capital assets

Capital assets are stated at cost less accumulated amortization. Amortization is provided at rates intended to write-off assets over their estimated productive lives as follows:

	<u>Rate</u>	<u>Method</u>
Leasehold improvements	Term of Lease	straight-line over term of lease
Furniture and fixtures	20%	declining balance
Computer equipment	45%	declining balance

The Organization regularly reviews its capital assets to eliminate obsolete items and fully amortize items no longer in service.

Intangible asset

The intangible asset is stated at cost less accumulated amortization. Amortization is provided on a straight-line basis over 10 years which represents the estimated productive life of the intangible asset. The amortization method and the estimate of the useful life of the asset is reviewed annually.

Revenue recognition

(i) Grant revenue

The Organization follows the deferral method of accounting for grant revenue. Restricted contributions, if any, are recognized in revenue in the year in which the related expenditures are incurred. Unrestricted grant revenue is recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured. Grant revenue is allocated to the purpose to which they relate. If the contributor makes no designation, they are allocated to general purposes. Grants are recognized in the period to which the related project expenses are incurred. Grants are recorded in revenue when the corresponding conditions for receipt of the funds received are met, or the period for which the funds are designated has passed. Fundraising revenue, donations, and other income are recorded when received.

Grants received in excess of the amount to be recognized in revenue for the year are recorded as deferred revenue.

**BEREAVEMENT AUTHORITY OF ONTARIO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**MARCH 31, 2020**

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Revenue recognition (continued)

(ii) Cemetery and funeral operator licence fees

Cemetery, crematorium, and funeral operators pay an annual operator licence fee, which consist of self-reported activities of the prior year plus a licence renewal fee. The licence fees are charged each fiscal year and are recognized as revenue when the operator submits their renewal application each year and the licence fees to be charged are known. As there is no recourse for the operator to receive a refund of these fees, the revenue is recognized when the renewal application is received, and the amounts are known.

iii) Cemetery sales representative and funeral personal licence fees

Sales representatives of cemeteries or crematorium operators and funeral directors, transfer service sales representatives, and funeral preplanners pay annual licence fees. These fees are recognized proportionately over the fiscal year to which they pertain. Unearned fees are recorded as deferred revenue.

iii) Funeral - exam fees

Examination fees are recognized at the time of registration.

**2. CAPITAL MANAGEMENT**

When managing capital, the Organization's objectives are to ensure that the entity continues as a going concern as well as to maintain optimal benefits to its stakeholders. Management adjusts the capital structure as necessary, in order to support the operational requirements of the organization. The Board of Directors does not establish quantitative return on capital criteria for management but rather relies on the expertise of management to sustain future development of the organization. The Organization defines capital to include its working capital position and the net assets of the organization.

Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Organization, is appropriate.

**BEREAVEMENT AUTHORITY OF ONTARIO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**MARCH 31, 2020**

**3. ACCOUNTS RECEIVABLE**

	<u>2020</u>	<u>2019</u>
Tenant improvement allowance	\$ -	\$ -
Funeral Services Compensation Fund Administrative Revenue	<b>20,411</b>	22,846
Interest receivable on short-term investments	<b>27,064</b>	25,731
Cemetery - operator and licence fees	<b>47,575</b>	92,247
	<u><b>\$ 95,050</b></u>	<u>\$ 140,824</u>

**4. CAPITAL AND INTANGIBLE ASSETS**

	Cost	Accumulated Amortization	<b>2020 Net Book Value</b>	2019 Net Book Value
Leasehold improvements	\$ 351,451	\$ 160,285	<b>\$ 191,166</b>	\$ 229,402
Furniture and fixtures	110,807	64,400	<b>46,407</b>	58,005
Computer equipment	147,264	94,240	<b>53,024</b>	21,803
	<u>609,522</u>	<u>318,925</u>	<u><b>290,597</b></u>	<u>309,210</u>
Intangible asset	176,237	35,200	<b>141,037</b>	158,637
Total capital and intangible assets	<u><b>\$ 785,759</b></u>	<u><b>\$ 354,125</b></u>	<u><b>\$ 431,634</b></u>	<u><b>\$ 467,847</b></u>

**BEREAVEMENT AUTHORITY OF ONTARIO  
NOTES TO THE FINANCIAL STATEMENTS  
MARCH 31, 2020**

<b>5. DEFERRED REVENUE</b>	<u>2020</u>	<u>2019</u>
<b>Continuity of deferred revenue:</b>		
Deferred revenue, beginning	\$ 444,904	\$ 448,423
Funeral fees received	2,527,399	2,485,360
Cemetery revenue received	1,404,834	1,953,782
	<u>4,377,137</u>	<u>4,887,565</u>
Less revenue recognized		
Funeral revenue	(2,573,022)	(2,551,396)
Cemetery revenue	(1,352,095)	(1,891,265)
Deferred revenue, ending	<u>\$ 452,020</u>	<u>\$ 444,904</u>
 <b>Deferred revenue consists of:</b>		
Deferred licence revenue - funeral	\$ 399,281	\$ 382,387
Deferred licence revenue - cemetery	52,739	62,517
	<u>\$ 452,020</u>	<u>\$ 444,904</u>

**6. DEFERRED CONTRIBUTIONS - CAPITAL ASSETS**

	<u>2020</u>	<u>2019</u>
Balance, beginning of the year	\$ 216,165	\$ 260,504
Amortization of deferred contributions	(39,529)	(44,339)
Balance, end of the year	<u>\$ 176,636</u>	<u>\$ 216,165</u>

**7. RESTRICTED NET ASSETS**

During the 2019 fiscal year, the Organization created an operating reserve for maintaining and accumulating funds that are available when needed due to unforeseen operating shortfalls.

An initial reserve of \$2,000,000 was established. On April 11, 2018, the Board approved the reserve effective immediately upon transfer funds. Interest earned on the initial reserve is identified as in-reserve status and therefore not available for unrestricted purposes.

**BEREAVEMENT AUTHORITY OF ONTARIO**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**MARCH 31, 2020**

**8. INVESTED IN CAPITAL ASSETS**

a) Net assets invested in capital assets, which represents internally financed capital assets, are calculated as follows:

	2020	2019
Capital and intangible assets, net (note 4)	\$ 431,634	\$ 467,847
Less unamortized deferred contributions - capital assets	(176,636)	(216,165)
Balance, end of the year	\$ 254,998	\$ 251,682

b) The net change in net assets invested in capital assets is calculated as follows:

	2020	2019
Amortization of deferred contributions	\$ 39,529	\$ 44,339
Less amortization of intangible asset	(17,600)	(17,600)
Less amortization of capital assets	(71,555)	(65,647)
	\$ (49,626)	\$ (38,908)

**9. RELATED PARTY TRANSACTIONS**

The Compensation Fund was established November 1, 1990 under the Funeral Directors and Establishments Act (Ontario) (FDEA) to compensate consumers whose prepayment funds have been misappropriated. The Fund continued under Regulation 468 of the Revised Regulations of Ontario, 1990 (Compensation Fund) made under the Funeral Directors and Establishments Act, as that regulation read immediately before its revocation, and known as the Prepaid Funeral Services Compensation Fund is continued as the compensation fund for purposes of subsection 61(1) of the Funeral, Burial and Cremation Services Act, 2002 (FBCSA) under the name of the Funeral Services Compensation Fund (the Fund). The purpose of the Fund is to compensate a person who suffers a financial loss due to a failure on the part of a licensee to comply with the FBCSA or the regulations or with the terms of an agreement made under the FBCSA.

**BEREAVEMENT AUTHORITY OF ONTARIO  
NOTES TO THE FINANCIAL STATEMENTS  
MARCH 31, 2020**

---

**9. RELATED PARTY TRANSACTIONS (CONTINUED)**

Pursuant to section c. 33, s. 61(1), made under the Funeral, Burial and Cremation Services Act, 2002, except for the duties and responsibilities of the Trustee and the Organization, the affairs of the Fund are managed by the Compensation Fund committee whose members are appointed by the Board of the Organization.

The Fund employs the Organization to provide administrative services on a cost recovery basis. These services include paying the Compensation Committee's members' per diems, bookkeeping services, administrative costs related to staff attending committee meetings, and legal costs paid on its behalf. Total costs reimbursable to the Board for the current fiscal year is \$20,411 (2019 - \$18,417). These amounts are recorded as salaries and wages recoveries in the statement of operations and is netted against that number.

**10. COMMITMENTS**

The Organization is committed to lease its premises at 100 Sheppard Avenue East, Suite 500 and 505, Toronto, Ontario M2N 6N5 until May 31, 2026. The future minimum commitments are as follows:

<u>Fiscal year</u>	<u>Amount</u>
2021	\$ 317,708
2022	317,708
2023	317,708
2024	317,708
2025 and thereafter	<u>688,370</u>
	<u><u>\$ 1,959,202</u></u>

**BEREAVEMENT AUTHORITY OF ONTARIO  
NOTES TO THE FINANCIAL STATEMENTS  
MARCH 31, 2020**

---

**11. SUBSEQUENT EVENTS**

In March 2020, the World Health Organization declared a global pandemic due to the novel coronavirus (COVID-19). The situation is constantly evolving, and the measures put in place are having multiple impacts on local, provincial, national and global economies.

The Organization is closely monitoring the situation. The overall effect of these events on the Organization and its operations is too uncertain to be estimated at this time. The impacts will be accounted for when they are known and may be assessed.

**12. COMPARATIVE FIGURES**

Certain comparative figures have been reclassified to conform to the current year's method of presentation.