

Bereavement Authority of Ontario
Annual Meeting
Virtual: via Microsoft Teams
Wednesday, September 30, 2026, from 9:00 a.m. to 9:30 a.m.

Directors: Leith Coghlin (Chair), Colin Haskett (Vice Chair), Howard Mammon (Secretary), Roberta Scully, Tatsiana Okun, Lucy Becker, Michael Marco, Michael Crisp, Maxim Jean-Louis, and Keith Persaud.

Guests:

BAO Staff Resources: Justin Brown, Jay Blair, Sharon Barnes-Simmonds, Crystal Forrest, Aimee Moore and Menaka Kulendran.

Regrets:

#	Agenda Item	Time	Lead	Action
1.0	Call to Order: 1.1- Declaration of conflicts of interest and/or pecuniary interests 1.2- Approval of Agenda 1.2.1- Resolutions for the 2026 Annual Meeting 1.3- Approval of Meeting Minutes 1.3.1- September 25, 2025	9:00 am	Leith Coghlin	1.2 – Motion to Approve 1.3 - Motion to Approve
2.0	Chair's Report	9:12 am	Leith Coghlin	2.0 - Information Only
3.0	CEO/Registrar's Report	9:17 am	Justin Brown	3.0 - Information Only
4.0	Presentation of Audited Financial Statements 4.1- Approval of Financial Statements	9:22 am	Sharon Barnes-Simmonds/ Michael Marco	4.0 – Information Only 4.1 – Motion to Approve
5.0	Appointment of the Auditor	9:27 am	Michael Marco	5.0 - Motion to Approve
6.0	Appointment/Election of Directors	9:29 am	Lucy Becker	6.0 - Motion to Approve
7.0	Adjournment	9:30 am	Leith Coghlin	7.0 – Motion to Adjourn

ANNUAL MEETING RESOLUTIONS
September 30, 2026

Motion 1 – Approval of the Agenda

WHEREAS the agenda for this Annual Meeting has been prepared and distributed for review;

WHEREAS no changes or additions to the agenda have been proposed;

THEREFORE, BE IT RESOLVED that the agenda for the Annual Meeting on September 30, 2026, be approved, as presented.

Motion 2 – Approval of Minutes

WHEREAS the minutes of the September 25, 2025, Annual Meeting of the Bereavement Authority of Ontario have been accurately prepared and distributed for review;

WHEREAS no corrections or amendments to the minutes have been submitted or are noted;

THEREFORE, BE IT RESOLVED that the minutes of the September 25, 2025, Annual Meeting are hereby approved, as presented.

Motion 3 – Acceptance of Audited Financial Statements

WHEREAS the financial statements for the fiscal year ending March 31, 2026, have been reviewed and presented by the CFO with no significant issues reported;

THEREFORE, BE IT RESOLVED that the Corporation's financial statements for the year ending March 31, 2026, together with the auditor's reports are accepted, as presented.

Motion 4 – Appointment of Auditor

WHEREAS the Board of Directors is required to appoint an auditor for the next fiscal year under article 20.1 in By-law 3 of the Bereavement Authority of Ontario; and

WHEREAS **MNP** is recommended be appointed as the auditor for the fiscal years end of March 31, 2027, March 31, 2028, and March 31, 2029;

THEREFORE, BE IT RESOLVED that **MNP** be appointed as the auditors of the Corporation for the fiscal years ending March 31, 2027, March 31, 2028, and March 31, 2029, until the close 2030 Annual Meeting of the Corporation, at such remuneration as may be fixed by the Board of Directors.

Motion 5 – Board of Directors

WHEREAS pursuant to By-law 3 (4.2a) of the Bereavement Authority of Ontario that requires the election of a skills-based Director to serve on the Board of Directors; and

WHEREAS pursuant to Schedule D – Competency and Selection Criteria for Members of the Board of Directors all candidates meet the selection criteria;

THEREFORE, BE IT RESOLVED that the following individuals, by review and consent, be elected to the Board of Directors of the Bereavement Authority of Ontario, for a skills-based Director with an expiry on the terms stated below, or until their successor is elected, subject to the provisions of the Corporation's By-law 3:

Tatsiana Okun – 3-year term ending September 2029

Maxim Jean-Louis - 3-year term ending September 2029

Roberta Scully – 3-year term ending September 2029

**Approval of Minutes
September 30, 2026**

WHEREAS the minutes of the September 25, 2025, Annual Meeting of the Bereavement Authority of Ontario have been accurately prepared and distributed for review;

WHEREAS no corrections or amendments to the minutes have been submitted or are noted;

THEREFORE, BE IT RESOLVED that the minutes of the September 25, 2025, Annual Meeting are hereby approved, as presented.

**The Bereavement Authority of Ontario
Annual Meeting
100 Sheppard Ave East, North York, ON
M2N 6N5
September 25, 2025
9:00 a.m. to 9:30 p.m.**

Directors: Leith Coghlin (Chair), Colin Haskett (Vice Chair), Andrew Roy, Howard Mammon (Secretary), Glenda Brindle, Normand Allaire, Lucy Becker, Michael Marco, Laura Tamblyn Watts, and Keith Persaud

BAO Staff Resources: Jay Blair, Aimee Moore, Sharon Barnes-Simmonds, Ari Finkelstein and Menaka Kulendran

External Attendees: via TEAMS

Start Time: 9:00 a.m.

1. Call to Order

The meeting was called to order at 9:01 a.m.

Item 2.2 – Approval of Agenda

Motioned by: Laura Tamblyn-Watts

Seconded by: Andrew Roy

WHEREAS the agenda for the 2025 Annual Meeting has been prepared and distributed for review; and

WHEREAS no changes or additions to the agenda have been proposed

THEREFORE, BE IT RESOLVED that the agenda of the Annual Meeting on September 25, 2025, be approved, as presented.

2. Approval of Minutes

Motioned by: Howard Mammon

Seconded by: Lucy Becker

WHEREAS the minutes of the September 24, 2024, Annual Meeting of the Bereavement Authority of Ontario have been accurately prepared and distributed for review; and

WHEREAS no corrections or amendments to the minutes have been submitted or noted;

THEREFORE, BE IT RESOLVED that the minutes of September 24, 2024, Annual Meeting are hereby approved, as presented

3. Chair's Report

The Ministry of Public and Business Service Delivery and Procurement introduced several

pieces of consumer protection legislation in the spring of 2024, all of which have passed. The newer protections included added emphasis on protecting vulnerable consumers, such as seniors. The BAO Board has incorporated two key conclusions voiced across various stakeholder groups in the aftermath of the pandemic:

- Increasing protective inspections
- Engaging more with consumer interests, and the bereavement sector in predictable ways as the BAO further matures and innovates

The BAO is focusing more precisely on its principal mandate to regulate the transactions between consumers and licensed professionals and businesses, ensuring that these transactions are fair, transparent, and ethical.

The operational launch of our new information technology system has allowed the BAO to now receive, organize and analyze data in manners previously unseen. This will permit the BAO to publish and report new and comprehensive data regarding statistics, trends, and areas requiring remedies.

The Chair extends his thanks to Andrew Roy, Howard Mammon and Colin Haskett for chairing the BAO Advisory Committees. The Chair also thanks Andrew Roy for completing his term as Vice-Chair of the BAO Board and Normand Allaire, who is retiring, for completing his 6 years on the BAO Board. The Chair thanks the BAO staff for their dedication to consumer protection and regulation. Finally, the Chair thanks Minister Todd McCarthy and Ministry Stephen Crawford.

4. **CEO/Registrar Report**

Highlights of actions over the year include:

- Conducted more inspections
- Replaced and modernized IT systems
- BAO contacted late filers of licensing fees resulting in more compliance
- Financial compliance identified and ensured that large sums of money to be held in trust were accounted for
- All recommendations from the Auditor General's Report have been completed
- Alerted public to the concerning and perennial issue of copies obituaries
- Alerted the public to bring any concerns with the condition of their loved ones' gravesites at the cemetery in Richmond Hill

The Interim CEO/Registrar reiterated that the BAO's work is not solely punitive, but more guidance based on providing consumers with accessible information.

The Interim CEO/Registrar extends his thanks to the volunteers for their work at licensed cemeteries, the BAO staff for their diligence and the BAO Board of Directors for their guidance.

5. **Presentation of Audited Financial Statements**

The BAO total revenues were \$9.5M and expenses were \$7.6M. There was an operating

surplus was \$2M and net assets/reserves were \$8.6M. The revenue base remains stable and is tied to the BAO's regulatory mandate and our expenses reflect our continued investment in consumer protection, compliance and modernizing operations.

Our total assets sit at \$10.2M, while total liabilities are at \$1.7M. The BAO continues to maintain a healthy reserve position to support long term financial sustainability and risk management.

Key audit observations include:

- Strong internal controls
- No significant deficiencies noted
- Financial reporting is compliant and transparent

The Chief Financial Officer reports that the BAO remains in a stable financial position with sound governance and effective stewardship of resources and extends her gratitude to the Finance Team, External Auditors and the Audit, Risk and Finance Committee.

Item 4.1 – Approval of Financial Statements

Motioned by: Michael Marco

Seconded by: Normand Allaire

WHEREAS the financial statements for the fiscal year ending March 31, 2025, have been reviewed and presented by the CFO with no significant issues reported;

THEREFORE, BE IT RESOLVED that the Corporation's financial statements for the year ending March 31, 2025, together with the auditor's reports are accepted, as presented.

6. Appointment of Auditor

Motioned by: Michael Marco

Seconded by: Howard Mammon

WHEREAS the Board of Directors is required to appoint an auditor for the next fiscal year under article 20.1 in By-law 3 of the Bereavement Authority of Ontario; and

WHEREAS Grant Thornton LLP is recommended to continue as the auditor for the fiscal year end of the Corporate March 31, 2026, until the next Annual Meeting;

THEREFORE, BE IT RESOLVED that Grant Thornton LLP be appointed as the auditors of the Corporation for the fiscal year ending March 31, 2026, until the close of the next Annual Meeting of the Corporation following their appointment, at such remuneration as may be fixed by the Board of Directors.

7. Appointment/Election of Directors

Motioned by: Lucy Becker

Seconded by: Glenda Brindle

WHEREAS pursuant to By-law 3 (4.2a) of the Bereavement Authority of Ontario that requires the election of a skills-based Director to serve on the Board of Directors; and **WHEREAS** pursuant to Schedule D – Competency and Selection Criteria for Members of the Board of Directors all candidates meet the selection criteria;
THEREFORE, BE IT RESOLVED that the following individual, by review and consent, be elected to the Board of Directors of the Bereavement Authority of Ontario, for a skills-based Director with an expiry on the terms stated below, or until their successor is elected, subject to the provisions of the Corporation’s By-law 3:

Michael Marco – 3-year term ending September 2028

8. **Adjournment**

Motioned by: Glenda Brindle
Seconded by: Andrew Roy

Meeting adjourned at 9:24:41 a.m.

Financial Statements

Bereavement Authority of Ontario

March 31, 2026

Contents

	Page
Independent Auditor's Report	1 - 2
Statement of Operations	3
Statement of Financial Position	4
Statement of Changes In Net Assets	5
Statement of Cash Flows	6
Notes to the Financial Statements	7 - 14

Independent Auditor's Report

Doane Grant Thornton LLP
123 Commerce Valley Dr E
Suite 400
Markham, ON
L3T 7W8

T +1 416 366 0100
F +1 905 475 8906
www.doanegrantthornton.ca

To the Members of
Bereavement Authority of Ontario

Opinion

We have audited the financial statements of Bereavement Authority of Ontario (the "Organization"), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2026, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Doane Grant Thornton LLP

Markham, Canada
July 22, 2026

Chartered Professional Accountants
Licensed Public Accountants

Bereavement Authority of Ontario

Statement of Operations

Year ended March 31

2026

2025

Revenues

Cemetery - operator license fees	\$ 4,830,820	\$ 4,711,547
Funeral - operator license fees	3,731,108	3,727,270
Funeral - personal license fees	768,901	768,989
Interest income	148,854	132,591
Cemetery - individual license fees	155,333	153,656
Funeral - exam fees	65,511	61,055
Amortization of deferred capital contribution (Note 8)	9,721	31,188
	<u>9,710,248</u>	<u>9,586,296</u>

Expenditures

Salaries and wages	5,623,935	5,026,132
Operations	331,260	341,978
Occupancy costs	319,549	324,135
Information technology	451,953	554,464
Ministry oversight fee	228,139	223,885
Office and general	165,112	115,224
Director's remuneration	200,353	204,806
Consulting fees	681,584	154,232
Legal fees	296,151	147,272
Amortization of capital assets	54,180	88,385
Insurance	81,050	75,899
Interest and bank charges	72,886	73,811
Professional fees	40,320	29,018
Amortization of intangible assets	176,536	247,173
	<u>8,723,008</u>	<u>7,606,414</u>

Excess of revenues over expenditures

\$ 987,240 **\$ 1,979,882**

Bereavement Authority of Ontario

Statement of Financial Position

Year ended March 31

2026

2025

Assets

Current

Cash	\$ 1,192,640	\$ 867,975
Short-term investments (Note 3)	7,635,498	6,830,505
Accounts receivable (Note 4)	683,736	743,920
Prepaid expenses	187,744	112,319
	<u>9,699,618</u>	<u>8,554,719</u>

Capital assets (Note 5)	328,329	126,941
Intangible assets (Note 6)	<u>1,412,291</u>	<u>1,588,827</u>
	<u>1,740,620</u>	<u>1,715,768</u>
	<u>\$ 11,440,238</u>	<u>\$ 10,270,487</u>

Liabilities

Current

Accounts payable and accrued liabilities	\$ 1,222,728	\$ 1,032,119
Deferred revenues (Note 7)	<u>627,172</u>	<u>618,759</u>
	<u>1,849,900</u>	<u>1,650,878</u>

Rent inducement	6,636	13,426
Deferred contributions - capital assets (Note 8)	<u>-</u>	<u>9,721</u>
	<u>6,636</u>	<u>23,147</u>
	<u>1,856,536</u>	<u>1,674,025</u>

Net assets

Unrestricted net assets	5,457,584	4,559,910
Internally restricted net assets (Note 9)	2,385,498	2,330,505
Invested in capital assets (Note 10)	<u>1,740,620</u>	<u>1,706,047</u>
	<u>9,583,702</u>	<u>8,596,462</u>
	<u>\$ 11,440,238</u>	<u>\$ 10,270,487</u>

On behalf of the board

Director

Director

Bereavement Authority of Ontario

Statement of Changes In Net Assets

Year ended March 31	Unrestricted net assets 2026	Internally restricted net assets 2026	Invested in capital assets 2026	March 31 2026	March 31 2025
Balance, beginning of year	\$ 4,559,910	\$ 2,330,505	\$ 1,706,047	\$ 8,596,462	\$ 6,616,580
Excess (Deficiency) of revenues over expenditures	1,153,242	54,993	(220,995)	987,240	1,979,882
Purchase of capital and intangible assets	<u>(255,568)</u>	<u>-</u>	<u>255,568</u>	<u>-</u>	<u>-</u>
Balance, ending of year	<u>\$ 5,457,584</u>	<u>\$ 2,385,498</u>	<u>\$ 1,740,620</u>	<u>\$ 9,583,702</u>	<u>\$ 8,596,462</u>

Bereavement Authority of Ontario

Statement of Cash Flows

Year ended March 31

2026

2025

Operating

Excess of revenues over expenditures	\$ 987,240	\$ 1,979,882
Items not affecting cash:		
Amortization of capital assets	54,180	88,385
Amortization of intangible assets	176,536	247,173
Amortization of deferred capital contribution	<u>(9,721)</u>	<u>(31,188)</u>
	1,208,235	2,284,252

Change in non-cash working capital items		
Accounts receivable	60,184	(129,042)
Prepaid expenses	(75,425)	39,066
Accounts payable and accrued liabilities	190,609	498,484
Deferred revenues	8,413	(80)
Rent inducement	<u>(6,790)</u>	<u>(6,790)</u>

Cash flow used by operating activities	<u>1,385,226</u>	<u>2,685,890</u>
--	------------------	------------------

Investing

Purchase of capital assets	(255,568)	(83,705)
Purchase of short-term investments	<u>(804,993)</u>	<u>(2,859,184)</u>

Cash flow from investing activities	<u>(1,060,561)</u>	<u>(2,942,889)</u>
-------------------------------------	--------------------	--------------------

Increase (decrease) in cash	324,665	(256,999)
Cash, beginning of year	<u>867,975</u>	<u>1,124,974</u>

Cash, end of year	<u>\$ 1,192,640</u>	<u>\$ 867,975</u>
-------------------	---------------------	-------------------

Bereavement Authority of Ontario

Notes to the Financial Statements

Year ended March 31, 2026

1. Purpose of the organization

Bereavement Authority of Ontario (the "Organization") was established to administer the Funeral, Burial and Cremation Services Act, 2002 and regulations made pursuant to it and any other legislation and regulations as may be designated and delegated to the Organization under the Safety and Consumer Statutes Administration Act, 1996 as amended from time to time and any other legislation or regulations under which responsibilities are designated to the Organization in the future. The Organization is the single regulator for the bereavement sector, in charge of licensing and enforcement functions of the industry.

The Organization was incorporated under the laws of the Province of Ontario on July 24, 2014. It is a corporation without share capital and is carried on without the purpose of gain for its licensees, and any profits or other accretions to the corporation shall be used in promoting its objects, and as such, is exempt from income tax.

2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Outlined below are those policies considered particularly significant by the Organization.

Revenue recognition

i) Grant revenue

The Organization follows the deferral method of accounting for grant revenue. Restricted contributions, if any, are recognized in revenue in the year in which the related expenditures are incurred. Unrestricted grant revenue is recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured. Grant revenue is allocated to the purpose to which they relate. If the contributor makes no designation, they are allocated to general purposes. Grants are recognized in the period to which the related project expenses are incurred. Grants are recorded in revenue when the corresponding conditions for receipt of the funds received are met, or the period for which the funds are designated has passed. Grants received in excess of the amount to be recognized in revenue for the year are recorded as deferred revenue.

ii) Deferred contributions - capital assets

These are contributions for the purchases of capital assets and are deferred and amortized into revenue at rates corresponding with the amortization rates of the related capital assets.

iii) Cemetery and funeral operator licence fees

Cemetery, crematorium, and funeral operators pay an annual operator licence fee, which consist of self-reported activities of the prior year plus a licence renewal fee. The licence fees are charged each fiscal year and are recognized as revenue when the operator submits their renewal application each year and the licence fees to be charged are known. As there is no recourse for the operator to receive a refund of these fees, the revenue is recognized when the renewal application is received, and the amounts are known.

Bereavement Authority of Ontario

Notes to the Financial Statements

Year ended March 31, 2026

2. Summary of significant accounting policies (continued)

Revenue recognition (continued)

v) Cemetery sales representative and funeral personal licence fees

Sales representatives of cemeteries or crematorium operators and funeral directors, transfer service sales representatives, and funeral preplanners pay annual licence fees. These fees are recognized proportionately over the fiscal year to which they pertain. Unearned fees received are recorded as deferred revenue.

v) Funeral - exam fees

Examination fees are recognized at the time of registration.

vi) Interest income is recognized on an accrual basis.

vii) Other revenue is recorded when received.

Use of estimates

Management reviews the carrying amounts of items in the financial statements at each reporting date to assess the need for revision or any possibility of impairment. Many items in the preparation of these financial statements require management's best estimate. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action. These estimates are reviewed periodically, and adjustments are made to deficiency of revenues over expenditures as appropriate in the year they become known.

Items subject to significant management estimates include the useful life and impairment of capital and intangible assets, accruals and deferral of revenues.

Capital assets

Capital assets are stated at cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

	<u>Method</u>	<u>Rates</u>
Leasehold improvements	Straight-line	Term of lease
Furniture and fixtures	Declining balance	20%
Computer equipment	Declining balance	45%

The Organization regularly reviews its capital assets to eliminate obsolete items and fully amortize items no longer in service.

Intangible assets

The intangible asset is the capitalized development cost of a database system. Its stated at cost less accumulated amortization. Amortization is provided on a straight-line basis over 10 years which represents the estimated useful life of the intangible asset. The amortization method and the estimate of the useful life of the asset is reviewed annually.

Bereavement Authority of Ontario

Notes to the Financial Statements

Year ended March 31, 2026

2. Summary of significant accounting policies (continued)

Impairment of long-lived assets

The Organization tests long-lived assets for impairment whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. An impairment loss is recognized when the carrying amount of the asset exceeds the sum of the undiscounted cash flows resulting from its use and eventual disposition. The impairment loss is measured as the amount by which the carrying amount of the long-lived asset exceeds its fair value.

Financial instruments in arm's length transactions

The Organization initially measures its financial assets and financial liabilities at fair value except for certain non-arm's length transactions. The Organization subsequently measures all its financial assets and financial liabilities from arm's length transactions at amortized cost.

Financial assets measured at amortized cost represents cash, short-term investments and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable.

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in deficiency of revenues over expenditures. When events occurring after the impairment confirm that a reversal is necessary, the reversal is recognized in deficiency of revenues over expenditures up to the amount of the previously recognized impairment.

Financial instruments in related party transactions

Financial assets and financial liabilities in related party transactions are initially measured at cost, with the exception of certain instruments which are initially measured at fair value. The Organization does not have any financial assets or financial liabilities in related party transactions which are initially measured at fair value.

Gains or losses arising on initial measurement differences are generally recognized in deficiency of revenues over expenditures when the transaction is in the normal course of operations, and in equity when the transaction is not in the normal course of operations, subject to certain exceptions.

Financial assets and financial liabilities recognized in related party transactions are subsequently measured based on how the Organization initially measured the instrument. Financial instruments initially measured at cost are subsequently measured at cost, less any impairment for financial assets. Financial instruments initially measured at fair value, of which the Organization has none, would be subsequently measured at amortized cost or fair value based on certain conditions.

Short-term investments

Short-term investments comprise of Guaranteed Investment Certificates ("GICs") with maturities of less than 12 months.

Rent inducement

Rent inducement includes rent free periods provided by the landlord. The rent inducement is deferred and amortized on a straight-line basis over the term of the lease.

Bereavement Authority of Ontario

Notes to the Financial Statements

Year ended March 31, 2026

3. Short-term investments

Short-term investments comprise of Guaranteed Investment Certificates ("GICs") of which maturity dates and interest rates are shown as follows:

	<u>2026</u>	<u>2025</u>
Interest at 3.06%, matured at July 29, 2025 (Note 9)	\$ -	\$ 2,330,505
Interest at 3.06%, maturing at July 29, 2025	-	2,250,000
Interest at 3.41%, maturing at April 30, 2025	-	2,000,000
Interest at 3.15%, maturing at June 2, 2025	-	250,000
Interest at 2.36%, maturing at April 27, 2026 (Note 9)	2,385,498	-
Interest at 2.49%, maturing at June 29, 2026	2,250,000	-
Interest at 2.45%, maturing at June 1, 2026	1,500,000	-
Interest at 3.37%, maturing at April 30, 2026	700,000	-
Interest at 2.38%, maturing at April 29, 2026	550,000	-
Interest at 2.41%, maturing at June 1, 2026	250,000	-
	<u>\$ 7,635,498</u>	<u>\$ 6,830,505</u>

4. Accounts receivable

	<u>2026</u>	<u>2025</u>
Cemetery - operator license fees	\$ 632,981	\$ 687,720
Funeral Services Compensation Fund administrative revenue	14,222	37,105
Interest receivable	14,225	18,089
Funeral - personal license fees	22,308	1,006
	<u>\$ 683,736</u>	<u>\$ 743,920</u>

5. Capital assets

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>2026 Net Book Value</u>	<u>2025 Net Book Value</u>
Leasehold improvements	\$ 365,957	\$ 365,957	\$ -	\$ -
Furniture and fixtures	331,948	132,650	199,298	40,623
Computer equipment	334,786	205,755	129,031	86,318
	<u>\$ 1,032,691</u>	<u>\$ 704,362</u>	<u>\$ 328,329</u>	<u>\$ 126,941</u>

Amortization of capital assets for the fiscal year totalled \$54,180 (2025 - \$88,385).

Bereavement Authority of Ontario

Notes to the Financial Statements

Year ended March 31, 2026

6. Intangible assets

	<u>2026</u>	<u>2025</u>
Intangible assets	\$ 1,765,363	\$ 1,765,363
Accumulated amortization	<u>(353,072)</u>	<u>(176,536)</u>
	<u>\$ 1,412,291</u>	<u>\$ 1,588,827</u>

7. Deferred revenues

	<u>2026</u>	<u>2025</u>
Continuity of deferred revenues:		
Deferred revenues, beginning	\$ 618,759	\$ 618,839
Funeral fees received	4,729,965	4,711,249
Cemetery revenue received	<u>4,830,121</u>	<u>4,711,188</u>
	<u>10,178,845</u>	<u>10,041,276</u>
 Less: revenues recognized		
Funeral revenue	(4,565,520)	(4,557,314)
Cemetery revenue	<u>(4,986,153)</u>	<u>(4,865,203)</u>
	<u>(9,551,673)</u>	<u>(9,422,517)</u>
 Deferred revenues, ending	<u>627,172</u>	<u>618,759</u>
 Deferred revenues consists of:		
Deferred license revenue - funeral	549,987	543,098
Deferred license revenue - cemetery	<u>77,185</u>	<u>75,661</u>
	<u>\$ 627,172</u>	<u>\$ 618,759</u>

8. Deferred contributions - capital assets

	<u>2026</u>	<u>2025</u>
Balance, beginning of the year	\$ 9,721	\$ 40,909
Amortization of deferred contributions	<u>(9,721)</u>	<u>(31,188)</u>
 Balance, end of the year	<u>\$ -</u>	<u>\$ 9,721</u>

Bereavement Authority of Ontario

Notes to the Financial Statements

Year ended March 31, 2026

9. Internally restricted net assets

During the 2019 fiscal year, the Organization created an operating reserve for maintaining and accumulating funds that are available when needed due to unforeseen operating shortfalls.

An initial reserve of \$2,000,000 was established. On April 11, 2018, the Board approved the reserve effective immediately upon transfer funds. Interest earned on the initial reserve is identified as in-reserve status and therefore not available for unrestricted purposes.

10. Invested in capital assets

a) Net assets invested in capital assets, which represents internally financed capital assets, are calculated as follows:

	<u>2026</u>	<u>2025</u>
Capital assets	\$ 328,329	\$ 126,941
Intangible assets	1,412,291	1,588,827
Less: unamortized deferred contribution - capital assets	<u>-</u>	<u>(9,721)</u>
	<u>1,740,620</u>	<u>1,706,047</u>

b) The net change in net assets invested in capital assets is calculated as follows:

Amortization of deferred capital contribution	9,721	31,188
Less: Amortization of intangible assets	(176,536)	(247,173)
Less: Amortization of capital assets	(54,180)	(88,385)
Add: Purchase of capital assets	<u>255,568</u>	<u>83,705</u>
	<u>\$ 34,573</u>	<u>\$ (220,665)</u>

11. Related party transactions

The Compensation Fund was established November 1, 1990 under the Funeral Directors and Establishments Act (Ontario) (FDEA) to compensate consumers whose prepayment funds have been misappropriated. The compensation fund continued under Regulation 468 of the Revised Regulations of Ontario, 1990 made under the Funeral Directors and Establishments Act, as that regulation read immediately before its revocation, and known as the Prepaid Funeral Services Compensation Fund is continued as the compensation fund for purposes of subsection 61(1) of the Funeral, Burial and Cremation Services Act, 2002 (FBCSA) under the name of the Funeral Services Compensation Fund (the "Fund"). The purpose of the Fund is to compensate a person who suffers a financial loss due to a failure on the part of a licensee to comply with the FBCSA or the regulations or with the terms of an agreement made under the FBCSA.

Bereavement Authority of Ontario

Notes to the Financial Statements

Year ended March 31, 2026

11. Related party transactions (continued)

Pursuant to section c. 33, s. 61(1), made under the FBCSA, 2002, except for the duties and responsibilities of the Trustee and the Organization, the affairs of the Fund are managed by the Compensation Fund committee whose members are appointed by the Board of the Organization.

The Fund employs the Organization to provide administrative services on a cost recovery basis. These services include paying the Compensation Committee's members' per diems, bookkeeping services, administrative costs related to staff attending committee meetings, and legal costs paid on its behalf. Total costs reimbursable to the Board for the current fiscal year is \$61,565 (2025 - \$96,305). These amounts are recorded in salaries and wages in the statement of operations.

12. Commitments

As at March 31, 2026, the Organization is committed to lease its premises at 100 Sheppard Avenue East, Suite 500 and 505, Toronto, Ontario M2N 6N5 until May 31, 2026. A new lease agreement for its premises at 5160 Yonge Street, Suite 1200, Toronto, Ontario M2N 6L9 will start from January 1, 2027 to December 31, 2036 with a rent free period before the commencement date. The future minimum commitments are as follows:

2027	\$ 114,584
2028	240,075
2029	241,287
2030	244,925
2031	246,138
	<u>1,465,306</u>
	<u>\$ 2,552,315</u>

13. Capital management

When managing capital, the Organization's objectives are to ensure that the Organization continues as a going concern as well as to maintain optimal benefits to its stakeholders. Management adjusts the capital structure as necessary, in order to support the operational requirements of the Organization. The Board of Directors does not establish quantitative return on capital criteria for management but rather relies on the expertise of management to sustain future development of the Organization. The Organization defines capital to include its working capital position and the net assets of the Organization.

Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Organization, is appropriate.

14. Financial instruments

The Organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Organization's risk exposure and concentration as of March 31, 2026. Unless otherwise noted, these risks have not changed significantly from prior year.

Bereavement Authority of Ontario

Notes to the Financial Statements

Year ended March 31, 2026

14. Financial instruments (continued)

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Organization is exposed to credit risk with respect to cash, short-term investments and accounts receivable. The credit risk for cash and short-term investments is insignificant since they are held by a large financial institution. For accounts receivable, the Organization monitors on a continuous basis its accounts receivable and provides provision for bad debts as necessary. No allowance for doubtful accounts was recognized as at year end. The Organization has a significant number of members which minimizes concentration of credit risk.

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk primarily from its accounts payable. The Organization manages its liquidity risk by monitoring its operating requirements. The Organization prepares a budget to ensure it has sufficient funds to fulfil its obligations. Included in accounts payable and accrued liabilities are government remittances payable of \$249,668 (2025 - \$238,950).

(c) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Organization is mainly exposed to interest rate risk.

(i) Interest rate risk

Interest rate price risk is the risk that the fair value of a fixed interest bearing financial instrument will fluctuate due to changes in market interest rates. The Organization is exposed to interest rate price risk on its short-term investments.

15. Contingent liabilities

In prior year, a claim was filed for general and punitive damages of \$350,000 for defamation. At year end, BAO has entered into Minutes of Settlement and a full and final release for the settlement amount of \$69,411. The claim is not fully settled and therefore, no provision has been made in the financial statements. The Organization's insurer has confirmed coverage on this matter in the event of a loss and has assigned representation to the case.

Approval of Audited Financial Statements
September 30, 2026

WHEREAS the financial statements for the fiscal year ending March 31, 2026, have been reviewed and presented by the CFO with no significant issues reported;

THEREFORE, BE IT RESOLVED that the Corporation's financial statements for the year ending March 31, 2026, together with the auditor's reports are accepted, as presented.

**Approval of Auditor
September 30, 2026**

WHEREAS the Board of Directors is required to appoint an auditor for the next fiscal year under article 20.1 in By-law 3 of the Bereavement Authority of Ontario; and

WHEREAS **MNP** is recommended be appointed as the auditor for the fiscal years end of March 31, 2027, March 31, 2028, and March 31, 2029;

THEREFORE, BE IT RESOLVED that **MNP** be appointed as the auditors of the Corporation for the fiscal years ending March 31, 2027, March 31, 2028, and March 31, 2029, until the close 2030 Annual Meeting of the Corporation, at such remuneration as may be fixed by the Board of Directors.

Appointment/Election of Directors
September 30, 2026

WHEREAS pursuant to By-law 3 (4.2a) of the Bereavement Authority of Ontario that requires the election of a skills-based Director to serve on the Board of Directors; and

WHEREAS pursuant to Schedule D – Competency and Selection Criteria for Members of the Board of Directors all candidates meet the selection criteria;

THEREFORE, BE IT RESOLVED that the following individuals, by review and consent, be elected to the Board of Directors of the Bereavement Authority of Ontario, for a skills-based Director with an expiry on the terms stated below, or until their successor is elected, subject to the provisions of the Corporation's By-law 3:

Tatsiana Okun – 3-year term ending September 2029

Maxim Jean-Louis - 3-year term ending September 2029

Roberta Scully – 3-year term ending September 2029